

MUNICIPAL YEAR 2011/2012 REPORT NO. **163**

**MEETING TITLE AND DATE:**

Cabinet  
14<sup>th</sup> December 2011

**REPORT OF: ROB LEAK**

Chief Executive

**Agenda – Part: 1**

**Item: 18**

**Subject: Enfield Strategic Partnership Update**

**Wards: All**

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**1. EXECUTIVE SUMMARY**

This paper contains:

A summary of the report following the Enfield Strategic Partnership's Annual Conference which took place on 20<sup>th</sup> October 2011 at the Dugdale Centre. The full conference report is attached at appendix 1 for your information.

A summary of the minutes of the Enfield Strategic Partnership Board meeting which took place on 6<sup>th</sup> December 2011 attached at appendix 2 for your information.

**2. RECOMMENDATIONS**

To note the outcomes of both the Enfield Strategic Partnership Conference and its December Board meeting.

## **Executive Summary**

### **ESP ANNUAL CONFERENCE - DELIVERING ENFIELD'S FUTURE**

Below is a summary of the above event which took place on 20<sup>th</sup> October 2011 at the Dugdale Centre.

The event was facilitated by David Bryan who opened the day by highlighting the Partnerships continuing commitment to joint working. The challenge is to achieve results by use of intelligent and creative interventions with no extra resources.

The day began with presentations, followed by a brainstorming session and ended with a number of themed workshops.

Following the presentations from the thematic champions the attendees worked in small groups to answer the following question – How do we better deliver our thematic objectives in partnership? Each group produced a rich collection of ideas, which can be found in the full report, but a number of similar ideas were voiced as follows:

- Improve co-ordination of info and opportunities for analysis
- Greater focus on developing a shared vision of what good looks like
- Shared management system
- Communication that raises profile based on use of success stories
- Increased collective advocacy that endorses collective as well as partner requirements
- A need to redefine the boundaries be that with the private sector or between partners offering up more of the 'family silver'.

Many suggestions were made following the themed workshops, which can be found in the end of event report. If these are to be achieved the ESP needs to be innovative, creative and willing to participate in inter-agency trading. Whilst there is a strong commitment to find joint solutions to the issues facing our borough the Partnership needs to work harder to breakdown silos to achieve significant benefits.

The full report will be presented to the ESP at their meeting on 6<sup>th</sup> December 2011 and is attached here for your information at **appendix 1**.

The ESP Board discussed the report at their meeting of 6<sup>th</sup> December and their decisions can be found at **item 6 in appendix 2**.

## **Delivering Enfield's Future**

### **Enfield Strategic Partnership Annual Conference**

#### **Away Day 20<sup>th</sup> October 2011**

#### **Introductions**

David Bryan, the facilitator, opened the day and reminded everyone of the challenging discussions that were productively undertaken at last year's annual conference. At that stage the cuts were still fresh and raw. There was considerable panic and uncertainty about what some of the implications would be for institutions and communities in need. Amidst the uncertainty the Enfield Strategic Partnership (ESP) were asking the institutions to commit to a shared purpose without the lubrication of government funding. The resounding response was – yes. The attendance at this conference is a positive testimony to those present and their respective organisations seeing value in joint working.

The ESP annual conference in 2010 could be characterised as affirming the potential for joint working while working with the unknown. This year, it has got to be about getting results by achieving greater use of intelligence and creative interventions.

One of the challenges that the facilitator will be making throughout the day will be to test how roadworthy the ideas proposed actually are. Delivering Enfield's Future has got to be based on deliverable ideas with no extra resources. The day is designed for maximum engagement starting with a small number of concise presentations, a moment to ask questions and then into a number of themed workshops.

#### **Welcome - Vision Statement and New Framework**

##### ***Cllr Doug Taylor, Leaders of the Council and Chair of the ESP***

Cllr Taylor welcomed everyone to the conference. He affirmed the value in the Partnership and said that this is because the Partnership is and has to be outcome driven.

Cllr Doug Taylor went on to state:

“Much has changed over the past year and a half. Central Government has changed its complexion as we have as an administration and I think we are still evolving our thinking and approaches to what the role of Local Strategic



Partnerships (LSP) can be given that central Government has removed much of the funding and frameworks within which we had previously operated and that we had become familiar with.

Some local authorities have chosen to discontinue their LSPs, as resources have been squeezed and Local Area Agreements discontinued.

Enfield Council and its partners, however, still recognize the vital role a Local Strategic Partnership can have going into the future. They present a unique opportunity for all statutory and non-statutory partners to gather together and look at how we can help deliver better outcomes for our residents, promote Enfield as a place to live and do business in and create the fairness, growth and stronger communities that we would all like to see delivered in the borough.

You will recall that we met last year, in the aftermath of considerable change and set out some broad objectives that we wished to pursue to ensure that the ESP could evolve and ultimately retain its primacy as the local strategic forum in Enfield. We still believe working together is better than working apart.

The ESP Board supported by officers across the partnership have been working on reviewing our structures and working aims based on what was agreed last November and we are now at the point where the first formal steps in approving a new approach can be decided.

We have established four clear themes that together will formulate the joined up approach we seek to pursue. These are:

- **Establishing Prosperous Communities** – creating opportunities for our residents whatever their age to access work and develop the skills they need for the 21<sup>st</sup> Century;
- **Building Cohesive Communities** – making Enfield a place where people continue to want live and developing the untapped potential of our communities to make us an even friendlier and dynamic borough;
- **Promoting Healthier Communities** – to address health issues facing the young and old to ensure people can enjoy life and all it has to offer;
- **Creating Safer Communities** – making Enfield a safer place, where all of our residents feel safe and are safe, discouraging people from making the wrong life choices and providing support to those both victim and offender where we can.

In addition, we will look to champion specific areas where inequality is most acute and people are most vulnerable. Our first agreed target is to resolve to



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develop ways together to help address child poverty in its multitude of guises and to establish Enfield as a place where action is taken to support our excluded communities – linking them to opportunity and creating a dynamic environment where meaningful positive change can be realized regardless of economic background or geographical location.

The Thematic Action Groups have evolved and retain their strategic remit to influence how we work and respond to the issues we face and we are also now incorporating a spatial element by welcoming the work of the new Area Based Partnerships into the fold – to help transform some of our most challenging areas into something sustainable and dynamic.

There is still some work to do, and we still have some fine tuning to make, not least in how we can ensure our community partners are enabled to take full part in the ESP. This will continue to be addressed and we hope that by the end of the operational year a new ESP, built on the successes of the old, will provide a valuable asset in making the lives of Enfield residents better.

The conference today is an important staging post in that evolution and we hope that you will participate fully in the workshops and consider the messages our speakers will impart.

The point of the ESP is to take forward your shared priorities and look closely at how we can best make our shared aspirations for Enfield become a reality.”

## **Presentations**

### **Thematic Champions**

For the purpose of knowledge sharing and focusing the skills and expertise of the ESP four themes were chosen with presentations led by a member of the partnership. Each presentation was varied in terms of the detail and analysis that was provided. The intention behind the presentations was to stimulate discussion and insights with the hope of a result where different perspectives might create different solutions. Such was the richness of the data shared by each of the presenters that the facilitator enabled a short Q&A after each speaker.

The following is a summary of the issues raised, the PowerPoint presentations are attached for the detail.

#### **1. David Byrne:**

##### **Prosperous Communities – Assumptions and objectives**

David Byrne set the tone by asking at the very outset with three provocative and poignant questions: “**How effective are we?**”, “**How relevant are our**

activities/strategies?” and “How serious are we about joined up working?”

The conclusion was that there are successes but more can be done through greater sharing of data and radical review of how agencies work together. In addition to an improvement in the mechanisms and operational processes, David Byrne also called for greater clarity on what success actually looks like. Having that shared perspective alongside better intelligence and joined up working should result in a step change.

**2. Dave Tucker: Borough Commander Metropolitan Police  
Safer Communities – Challenges and Aspirations**

The initial picture presented provided cautious optimism, with robbery and knife crime lower than last year. Even burglary had improved within the broader context having undergone a reduction last year of 28%. The grounds for continued optimism were tempered by the concern that the cuts would result in less comprehensive back office support and the demands of the Olympics.

In future years there would need to be even greater collaboration. Dave Tucker was highly complimentary about the support he had received during the August riots from partners on the ESP and how that had been invaluable. While continued targeting will be undertaken and greater use of data collection employed, through closer coordination in particular areas, it is possible to create a ‘tipping point’, a moment when the crime in a particular area has noticeably reduced and acknowledged by residents.

The work undertaken in the borough has produced strong foundations and innovative practices and this needs to be built on and communicated for the future.

**3. Dr. Shahed Ahmad: Joint Director of Public Health Enfield**

Dr Ahmed provided a full and dazzling array of slides that mapped the health inequalities both in terms of outcomes and geography. He expertly and clearly took the ESP through the presentation that identified Enfield as having the lowest immunisation for under 2 year olds in North Central London; one of the highest percentages of child obesity (2009/10); and vast disparity between the East and West of the borough, resulting in life expectancy being lower for men and women by 8.5 and 11.5 respectively.

Further detailed data was shared on health inequalities and their causes. However as engaging as the analysis was on health inequality, the challenge

was – what is to be done? There were two slides in particular that addressed this issue and they were the outline of the wider determinants of health and systemic and sustainable approaches to health inequalities.

Dr Ahmed closed with a list of actions that partnership members could support.

#### **4. Cllr Christine Hamilton: Cabinet Member for Community Wellbeing & Public Health**

Cllr Hamilton reminded those present that the ESP Priorities include the importance of 'people from different backgrounds getting on well together'; as well as the need to improve Enfield as a place to live and gauge satisfaction and lastly to protect the vulnerable.

Engaging in volunteering was both a priority and also a solution to some of the issues of pride in place, better health, reduction in crime and dialogue between communities. In particular the volunteering Awards were highly praised for achieving a more inclusive spread of communities that value volunteering and the acknowledgement provided by the Awards event. In conjunction with other agencies the voluntary sector can and do reach the most vulnerable people.

At the end of the presentations there were a number of shared issues, none of which were new but all with the caveat that improvements are being made and the Partnership is working well and has positive relationship.

So, how can the ESP:

- be more joined up;
- better promote the success stories;
- raise morale;
- better share knowledge and communicate;
- make better data so that it can become intelligence;
- engage in mutual strategic support;
- be more 'Can do'.

The members of the ESP were in small groups and discussed the following question. The question is phrased to push the boundaries and elicit solutions.

The points they made are listed below.

### Activity One

#### **How do we better deliver Our Thematic Objectives in Partnership?**

##### Group One

- Networking / co-ordination to improve information flow
- Valuing everyone's contributions – celebrating success
- Jobs for local people through social enterprise and not-for-profit organisations
- Private sector housing not necessarily home owners, but renters. Need the strategy to engage with owners, along with political leadership and community leadership.
- Extend use of covalent performance management system across the partnership to replace Observatory function in order to share data better.
- More willingness to give things up in current economic climate (family silver to pot of gold)
- Broker things between us all – plan ahead to better spend external funding. Better use of Steering Group to bolster successes achieved through informal networking

##### Group Two

- Be more political
- Use all available levers i.e. MOs – elected members, London Councils, GLA
- Make more use of routes to make most impact and communications strategy
- Use ESP more to lobby for collective benefit and agree what is our priority
- Use evidence to increase credibility and bolster argument (choose some significant projects)
- Need the right spokesperson for each discussion
- Better information, sharing and analysis
- Agree work understanding and public messages
- Turn bad press into good investment and use this to argue more 'planned' investment

##### Group Three

- Have a clear business plan: actions to deliver targets
- Do actions actually help meet objectives? LINKED
- Share date: ESP or partnership ownership? Intelligence for funding bids
- Work together where needed - not in all areas (health, drugs, crime – dealing with symptoms not causes)





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- Scan horizons and plan for what is coming (e.g. 2013 H.Benefit / health obesity)
- Focus on residents: Case studies: story: joined up
- Total place approach – child poverty
- Data and support strategic thinking – actions
- Communicate success stories and celebrate. Learn from what can be done better

## Group Four

- Ownership – ensure all partners are signed up and actively participating – Health (fusion/NHS)
- Strong networks and more de-silo internal working – SLAs (skills sharing in kind)
- Equality of coverage across themes and communities
- Success stories ‘being confident in our services’ – a positive legacy to inform future working and provide a strong platform for further delivery. All TAGs to select 4-6 activities that exemplify this
- Building more bridges with businesses and raising profile of ESP across Enfield/ sub region and beyond
- Review TAG membership to ensure representativeness
- All are helped by improved communications.
- Strategies and recognition of cultural and language barriers
- Challenge ourselves to stimulate investment and look at a ‘pot’.
- Support innovation – funding, matching
- Bigger advocacy role. Champions and collectively challenge the status quo

## Summary of Activity One

Each of the groups produced a rich collection of ideas that could and should find their way into future actions. Across each of the groups there were similar ideas that could be clustered together. The following groupings are indicative of the headings:

- Improve co-ordination of info and opportunities for analysis;
- Greater focus on developing a shared vision of what good looks like;
- Shared management system;
- Communication that raises profile based on use of success stories;
- Increased collective advocacy that endorses collective as well as partner requirements
- A need to redefine the boundaries be that with the private sector or between partners offering up more of the ‘family silver’

## Presentation

### **Neil Rousell: Director of Regeneration, Leisure and Culture, Child Poverty Champion**

In keeping with the earlier presentations Neil Rousell provided concise data which left no-one in any doubt of the severity of the challenge. For instance , Enfield is ranked 11<sup>th</sup> worst in the country on child poverty; over 1 in 3 of Enfield's dependents under the age of 20 years of age live in poverty; and concern about the size of the working poor. A key concept explored was the need to develop the capacity to **Bridge Social Capital** thereby developing relationships and support beyond a closed network. As opposed to **Bonding Social Capital** that was more narrowly focused and could be restricted to exclusive identities.

Throughout the core of the presentation the relationship between the individual their family, neighbourhood and borough were explored both in terms of benefits to be attained and the barriers to engagement.

### **Cllr Del Goddard: Cabinet Member for Business and Regeneration**

Cllr Goddard produced six area profile summaries for neighbourhoods from the North East of the borough to the South West. (See PowerPoint's for details).

Each of the profile summaries used seven scales that assessed:

- Income deprivation
- Health deprivation
- Barriers to housing and services
- Living environment deprivation
- Employment deprivation
- Education deprivation
- Crime

Cllr Goddard picked up on a number of emerging ideas such as having fewer objectives and targeting the efforts of the ESP to areas where there can be sustainable impact. One of the key indicators in identifying areas that might be able to sustain changes is the coordinated intervention that is able to work with relevant agencies effectively including the voluntary infrastructure (formal or informal).

Following a short film – Fragmenting Societies – the ESP members formed small groups primarily based on their institutional interests.

**Activity Two: Workshops**

Four strands were proposed for discussion and some groups complied and others followed the ideas stimulated during the course of the day. The groups were: Financial Support; Education, Skills and Training; Parental Aspirations; and Child Experiences.

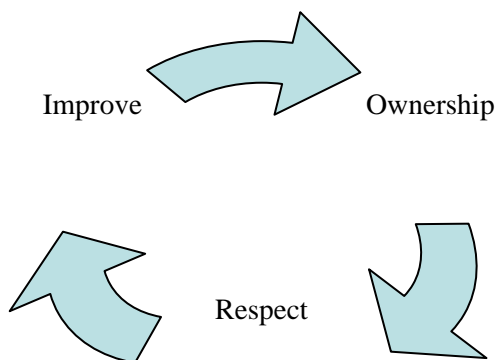
At this stage in the day the facilitator reminded everyone of the need to continue to focus on identifying different ideas or ideas that can deliver improvement and make a marked difference to the issues explored throughout the day.

**Group One**

This group appeared to focus on safer communities and revisiting the indicators and marrying that consideration with the concept of 'Bridging Social Capital'. Intrinsic to that discussion was an exploration about areas of significant deprivation as opposed to those areas where there is a manifestation but also the possibility of action by local people based on pride and sense of ownership of where they live.

At this point the 'Clint Eastwood approach' was mentioned as something that might be useful and have a lasting impact on areas where a concentrated intervention by the police and others could be the catalyst to turn things around. This of course would need to be followed up with the prompt repair of the broken window etc to match the support of local people. As much as there is a growing number of people volunteering and willing to support their local area, there are those that see themselves as unable to influence their lives and 'enjoy being a victim'.

The diagram below reflects to essence of the Clint Eastwood approach that starts with an intervention to improve the sense of safety and zero tolerance to crime and the appearance of the landscape.





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## Group Two - Parental Aspiration

- Find way of extending Olympic legacy through long-term interest in sport and improving life skills
- More parent support and parent champions, family intervention
- Better use of external funding
- Target specific communities through JSNA
- GP registration – health data is often out of date
- More mixed communities – aspiration to change make-up of deprived areas where poverty levels are high

## Group Three - Child Experiences

- Implement food strategy
- Through schools – influence older generation allotment skills, cashless catering in secondary schools
- Effective ways of communicating healthy messages – role models e.g. Olympics targeted at different groups – foods, fags, drink, drugs
- Increase usage of local parks – safety issues – confidence
- Generations don't know how to cook healthy food – cheaper than buying fast food
- Promote more active lifestyles – need to change parental aspirations
- Better identify talents/ skills of children to equip them for future work

## Group Four - Financial Support

- Credit union (properly managed)
- Local procurement practice – how can we influence?
- Growing and purchasing local food by Enfield Homes residents – project
- Take stock of range of education, skills and training opportunities – how are these being disseminated? (e.g. voluntary sector. FE, HE, RSLs)
- Does offer need to be reoriented?
- Parents as first teachers – Residents priority fund project
- Cooking classes through RSLs – Residents Priority Fund

## **Activity Three: Practical Measures to Alleviate Child Poverty**

- Neighbourhood work: S106 Education and training – colleges support
- Start early years and primary schools – schools and world of work
- Voluntary and community capacity building
- Parent champions – engaging parents
- Empowerment – valued, engaged



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- Jobs – investment and growth – enterprise - new business – hot desk resource
- 2% new business fund – repay
- S106 – training
- 'Opp Enfield' – training opportunities
- Public health; confidence of residents
- Robust attitudes of work
- JCP robust approach to claimants
- Apprentiships – YP to talk to
- Working with local peer groups, Schools
- Performing arts: films/culture
- Loyalty card: pilot group, leisure card, card registered, parking discount, redeem points for rewarding, technology enabling
- Tracking Enfield pound
- A1010 Funding
- Building social capital in areas where WD40 would have benefit
- No matter what we do CO will benefit
- Expectations of people about work. Work ethic - how do we develop this?
- Positive images

## **Closing remarks**

In closing the conference the facilitator affirmed that it had been stated by several members of ESP that there is real value in the Enfield Strategic Partnership and the quality of discussions, ideas generated and commitment to find joint solutions during the conference is further a testimony.

One of the key sentiments explicitly stated from the very start of the day was for the Partnership to work harder to breakdown silos so that significant benefits could be made in the current climate of financial austerity.

Consistently there has been a commitment to be outcome focus, yet to do this effectively it was acknowledged that this requires hard and soft data used intelligently and shared.

It is not often that there is a surfeit of stories in respect to the impact and achievements within a Partnership that is met by under promotion and communication. The stories of success need to be communicated through a variety of different channels otherwise in the void only the negative news will be aired and internalised.



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It was evident that the issue - what does good look like? - must ultimately result in the creation of a positive aspiration for Enfield, one that is progressive and the experience and stories confirm the transformation is occurring.

The importance of volunteering, its benefits to individual health, the building of social capital and the development of civic pride raise the challenge of how to genuinely generate opportunities for local people to be active.

The day has been an example of individuals willing to make time, be engaged in reflecting on data and exploring how the diverse inputs help shape a shared understanding. Many of the ideas offered are still within the usual framework and while some may be deliverable, if they need resourcing in traditional ways they may not come to reality. Achieving the results wanted requires innovation, creativity and inter-agency trading. A process that identifies discrete nil or low cost contributions that attached to other contributions make a whole new offer.

## Executive Summary

### **DECEMBER ESP BOARD MEETING**

Below is a summary of the items discussed at the 6<sup>th</sup> December 2011 ESP Board and the actions that arose from it. Please note:

- Item 6 has been agreed by the Council.

#### **1. MATTERS ARISING FROM THE MINUTES OF THE PREVIOUS MEETING**

##### AOB - NHS

It was stated that Enfield's health service had been under funded by £70m and that nothing further had been heard from Central Government with regard to our case for addressing this matter. Sarah Thompson said that the deficit was expected to be £30m by March 2012.

#### **2. MOBILITY IN ENFIELD**

Cllr Del Goddard explained that since 2006, Enfield had continued to experience a significant level of demographic change with an increase in the population of primary age children, an increasing diversity with the emergence of new communities as well as a greater incidence of population churn in the Borough.

Consequently, it was proposed to carry out a wider ranging population study in the Borough, particularly focussing on the themes of mobility and movement.

Cllr Goddard asked the Thematic Action Group (TAG) Chairs to consider what should be included to help them understand how mobility affected their areas of responsibility and the Board responded with a number of suggestions.

The meeting **AGREED**:

1. that a progress report, detailing specific issues to be explored further, be submitted to a future meeting of the Board.

#### **3. YOUNG PEOPLE'S LIFE OPPORTUNITIES**

Mike Ahuja introduced his report which sought to provide a bridge between the Young Peoples' Life Opportunities Commission phases 1 and 2. Phase 2 focuses on improving the life chances of all young people in Enfield with a focus on family, employment, attainment, poverty and aspirations.

Meetings are ongoing with the Parent Engagement Panel, faith groups, cultural groups, young offenders, parents and elders and work will continue to 2014.

The Board welcomed the further work proposed by the Commission and:

- referred to the need to involve those in both Council and Registered Social Landlord accommodation;
- suggested some form of private sector representation;
- proposed that schools and colleges needed to be involved;

- referred to the need for both careers advice and advice on courses to be readily available and;
- pointed out that solutions for the 14 to 17 age group would often be totally different to those for the 18 to 24 age group.

The meeting **AGREED**:

1. Mike Ahuja provide a progress report to a future Board meeting.

#### **4. AREA BASED PARTNERSHIPS**

Cllr Del Goddard presented the first of quarterly status reports on the work of the Area Based Partnerships (APBs) and stated that there were certain issues that needed addressing. These being:

- the representation of schools, health groups in two of the Partnerships and Police and Safer and Stronger Communities;
- ensuring that a joined up thematic approach is taken through a local participating approach. The APBs will seek to involve neighbouring boroughs such as Haringey, Barnet, Broxbourne and Epping Forest and;
- the importance of having full consideration of education, transport and health issues before presenting any case for development to Planning.

In relation to the above issues the Board replied that:

- Andrew Fraser was addressing the issue of representation of schools;
- it was necessary to have details of dentists, doctors and pharmacists in the areas as health contributions to these Partnerships was crucial. Sarah Thompson agreed to address this issue;
- infrastructure issues needed to be addressed and;
- resident engagement would be a key issue.

The meeting **AGREED**:

1. that the suggestion that the four strategic themes that had been agreed by the Partnership Board, namely (i) Prosperous Communities, (ii) Cohesive Communities, (iii) Healthier Communities and (iv) Safer Communities, be adopted by the APBs and be taken back to them for further consideration.

#### **5. ENFIELD FOOD STRATEGY – EVERY BITE MATTERS**

Stacy Clift provided an update on the Strategy which the Board had endorsed at its previous meeting. She stated that:

- a three-year Action Plan has been developed;
- the Strategy has been presented at all of the APBs and TAGs to ascertain their role in identifying and implementing key interventions;
- Forty Hall Farm will be supported as a centre for expertise in local sustainable food production. Capel Manor will continue to promote



- links between the Enfield Food Strategy and the Childhood Healthy Weight Strategy are being explored;
- talks are ongoing about setting up a Farmers' Market in Enfield Town;
- a new 'Cultivating Communities' Task Group will be set up;
- the Employment and Enterprise TAG and the Food Sector Group will be responsible for projects under the theme 'Supporting Business';
- the Healthy Lifestyles sub group and the Children's Trust will be responsible for projects under the theme 'Healthier Lifestyles';
- performance monitoring will be reported back to the Employment and Enterprise TAG on behalf of the Partnership.

The Board made the following comments:

- the amount of funding required for the Childhood Obesity target was queried and it was stated that this would not be all mainstream funding;
- the proposal to adopt a strategic approach to food growing sites was welcomed but concerns were expressed that the Council was selling off plots of land, particularly Woodcroft Community Garden;
- a compromise had been reached on Woodcroft Community Garden and many other sites across the Borough had been identified for food growing;
- under the Decent Homes Programme, some contractors have funded community gardens and efforts are being made to get volunteers from the estates to look after them.

The meeting **AGREED**:

1. the ESP Steering Group receive regular progress reports.

## **6. ESP REVIEW AND BUSINESS ROUND UP**

Shaun Rogan introduced his report and referred to the ESP Annual Conference. The event had allowed the Partnership to take stock as to how the review process was progressing and consider the remainder of the operational year with a view to re-launch from April 2012.

The Conference had proposed that a total of 18 strategic indicators be adopted by the Partnership as barometers of wellbeing for the Borough. Tackling inequality and deprivation were key strands that permeated all of them. They are expressed as strategic outcomes, underpinned by evidence based indicator sets that can be monitored to see the progress in addressing them. All 18 indicators can be found in the December ESP Board minutes.

The meeting **AGREED**:

1. the four strategic themes (a) Prosperous Communities, (b) Cohesive Communities, (c) Healthier Communities and (d) Safer Communities through which the Partnership objectives would be

2. the selection of appropriate outcome based and strategic cross-cutting indicators be finalised after consultation with the Thematic Action Groups as some needed to be tightened up. However, it was stressed that the number of indicators should not be expanded;
3. the adoption of addressing Child Poverty as a cross-cutting championing issue for the Partnership (including Young Peoples' Life Opportunities) be confirmed;
4. the approach for facilitating interaction between the TAGs, ABPs and the Board be approved in principle but that a further report be submitted when the mechanics were sorted out;
5. some of the principles from the workshops be incorporated into the guiding framework for a new high level ESP Delivery Plan for 2012 to 2015 to be signed off by the Board at its next meeting on 6 March 2012;
6. a framework for activities to support the push to address child poverty as a cross-cutting theme be approved;
7. to highlight Best Practice from each of the TAGs through selecting some key projects that had been delivered to illustrate the effectiveness of the Partnership and signpost how it could work positively in the future and such reports be presented to the Board;
8. to develop thematic champion programmes that could be reported to the Board;
9. to finalise the structure for Voluntary Community Sector representation on the Board and wider supporting groups in order to maintain high level representation on the Board;
10. to reaffirm the ability of the Board and/or the ESP Steering Group to make decisions on discreet funding for priority projects based on identified need without recourse to a full commissioning round once the new framework and plan were in place; and
11. the overarching issue of addressing Child Poverty in Enfield be adopted with Neil Rousell as the Lead Officer.

The meeting further **AGREED**:

1. in future the number of meetings of the Board be increased from two to three each year with one annual conference and;
2. the ESP Steering Group be authorised to deal with funding matters.

Paula Jeffery referred to a meeting of the Enfield Compact Review Board (ECRB) at which the ECRB made a formal request for the Chairman of the ESP to write to Sarah Thompson and the North Central London NHS requesting that a senior representative attend both the ESP Board and the ECRB and that a special meeting be held in January 2012 in order to discuss concerns raised by the Voluntary Community Sector Compact Board representatives regarding NHS's current voluntary and community sector funding.

Sarah Thompson suggested that a meeting be held in December and advised that a review was being undertaken and no final funding decision had been made

The meeting **AGREED:**

1. that a meeting be organised between the ECRB and Sarah Thompson.

## **7. RESPECT IN ENFIELD – GAP ANALYSIS**

Rob Flynn presented the Board with the paper 'Respect for Enfield – Gap Analysis'. The Council had launched a Respect for Enfield Campaign designed to reclaim the streets following August's disturbances. The paper set out the issues, Council strategies and policy documents they had been mapped against, and the gaps which were identified. The Disturbances Commission had been established and its draft report will be presented to a public event on 4<sup>th</sup> January at 6pm.

The meeting **AGREED:**

1. the paper on Respect for Enfield be noted.

## **8. ANY OTHER BUSINESS**

### (a) Market Gardening

A £600,000 grant for market gardening has been approved.

### (b) Edmonton Green

Funding for a new lift at Edmonton Green has been approved.

### (c) Parent Engagement Panel

Enfield's Parent Engagement Panel has won the very first London Safeguarding Children Award 2011 for emerging practice

### (d) Hundred Hours Volunteering Event

Everyone involved in the 100 Hours voluntary event was thanked which was considered to play a critical role and achieved fabulous results.

### (e) Olympics

Plans for the Olympics have been considered by the Leisure and Culture TAG and relevant information will be circulated to the Partners. This item will be covered in more detail at the March Board meeting.

### (f) Ray James

Ray James advised that from 2012 he will no longer be Chair of the Health and Wellbeing Board. The Board thanked him for all the work he had done.

### (g) Town-twinning

The Over 50s Forum and the Council had been successful in getting European MPs to put forward a motion urging each European country to have an Older Peoples' Minister.

(h) Enfield Youth Parliament

Jake Orros described the work and role of the Enfield Youth Parliament. Any items that arise from the Youth Parliament can be considered by the ESP.

(i) Dave Tucker

Dave Tucker has retired after 31 years of policing in the capital. The Board wished to place on record their thanks for all the work he had undertaken.

(j) Equalities Assessment

Work on the Equalities Assessment has been completed and the outcomes of the Assessment will be circulated with the minutes.